

Definitive Diagnostic Data

A Rapid Problem Resolution® perspective

Advance7 is a consulting outfit which helps customers resolve critical Problems – they put an analyst at your site to coordinate your staff plus vendors to fix the issue, using the RPR methodology.

I don't work for Advance7, and I have only a rudimentary grasp of RPR – I've read Paul Offord's book and attended Advance7's two-day *Foundations in RPR* seminar.

On the other hand, I have employed bits & pieces of RPR on the job, and I've found it effective – in fact, any time I get near a trouble-shooting job, I try to employ as much of RPR as I can manage.

A signature feature of RPR is its concept of *Definitive Diagnostic Data* (D³).

Over the next hour+, I plan to sketch my understanding of D^3 , focused particularly on the concrete technique of *markers*, which thread their way through D^3 .

Mechanics

Talk

- I encourage interactivity
- If you want to contribute, feel free to interrupt me
- Or raise your hand, and I'll call on you
- I'm good with either approach

This deck visible at http://www.skendric.com/seminar/

Me

Multi-disciplinary IT trouble-shooter / Root Cause Analysis

http://www.skendric.com

sbk@cornella	student	1981
stuart@cpvax5 (Science Applications Inc)	programmer	1984
sbk@cornellc.cit.cornell.edu	desktop / server	1985
stuart.kendrick@med.cornell.edu	server / network	1991
skendric@fhcrc.org	multidisciplinary	1993
stuart.kendrick@ isi lon dot com	sustaining engineer	2013

IT Architect | ITIL Problem Manager | Problem Analyst | Device Monitoring | Transport

Geeky Highlights

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PL/1 on IBM mainframes		Cornell University	Ithaca	1981
FORTRAN on CRAY-1	10	SAIC	San Diego	1984
Terak, DisplayWriter, IBM PC, Macintosh		Cornell University	Ithaca	1985
Netware, Corvus Omninet, TCP-IP / IPX / AppleTalk		Cornell University	Ithaca	1988
AppleShare, QuickMail, Farallon, NRC, Cisco, Sniffers		Cornell Medical College	Manhattan	1991
Solaris, Windows, Linux, Perl, SNMP, Wireshark, Cisco,	Fluke	e FHCRC	Seattle	1993
OneFS		EMC Isilon	Seattle	2013

Geek credentials: I missed punch-cards by one semester ... grew up on shared machines (IBM and Cray) ... my first network ran at 1Mb/s over Cat 2 (Corvus Omninet) carrying IPX + AppleTalk with IP encapsulated in both. I bored a vampire tap (once) ... my first analyzer was a Network General Toshiba 286 laptop ... and alpha versions of EtherPeek

Recruiting

I attend SharkFest for a lot of reasons ...

But one of them is recruiting.

Isilon

If you would like to hear what it is like to work at Isilon, I would enjoy sharing the pros, and the cons, of working in this space.

You may not be interested in changing jobs right now – from my point of view, I would still enjoy talking with you – perhaps your situation will change in a year or two. *Isilon invests long-term in staff; a multi-year courtship suits our style just fine.*

Richly complex product, engineering-oriented company, plenty of difficult problems to solve. Global company, numerous locations, and once you're sufficiently senior, plenty of flexibility in terms of operating remotely, telecommuting, and visiting a base office every quarter or so.

FHCRC

My old position at the Hutch is still open ... <u>Problem Manager</u> / Problem Analyst / emcee of RCAs, with oversight over Change Management and post-mortems arising from Incidents. Also, <u>Network Manager</u> (four techs, physical layer, Ethernet/IP/WiFi transport, firewall operations, Internet connectivity, voice.)

Come find me during a break or in the evening. Professional networking is a good thing.

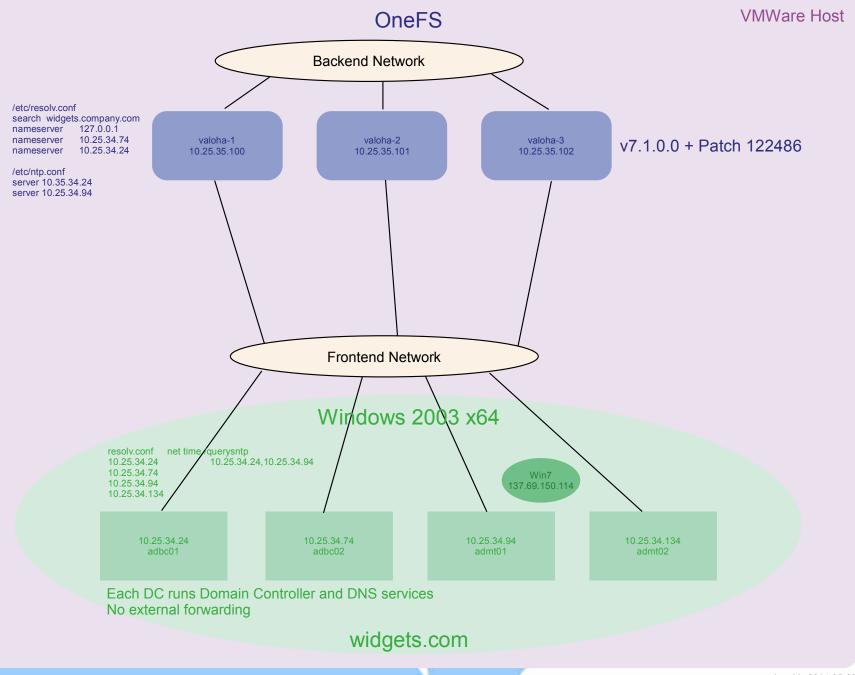
So What Is Definitive Diagnostic Data?

At a first pass, D³ means inserting *markers* into the data stream you are capturing

- Markers help you find the section of trace where some interesting event occurred
- Markers function as in-band documentation on what happened and when
- Markers contribute to <u>concreteness</u>

I know event xyz occurred after this point here and not before

Thus I know I can ignore this chunk of the trace and focus my attention on this other chunk



Automated drive mapping

echo off

REM This script maps drives to a cluster, unmaps then, sleeps, and then repeats

REM The idea is to trigger intermittent cluster accessibility problems and to

REM record the time of those events, to be correlated with data capture efforts

REM running in parallel outside this script

REM

REM V Who When What

REM -----

REM 1.2.0 skendric 2014-05-30 Record affinitzed DC correctly

REM 1.0.1 skendric 2014-05-14 Record affinitized DC to log file

REM 1.0.0 skendric 2014-04-29 First version

REM Generically useful startup stuff

setlocal

setlocal ENABLEDELAYEDEXPANSION

REM Assign local variables

set node1=10.25.35.100

set node2=10.25.35.101

set node3=10.25.35.102

set sleepLong=10

set sleepShort=5

set usage=usage: cycle-drive-mapping {user@domain} {password} [output file]

REM Locate binaries

set findCmd=C:\Windows\System32\find.exe

set klistCmd=C:\Windows\System32\klist.exe

set netCmd=c:\Windows\System32\net.exe

set nltestCmd=c:\Windows\System32\nltest.exe /sc_query:safra.com.br

set sleepCmd=c:\temp\sleep.exe

set wteeCmd=c:\temp\wtee.exe -a

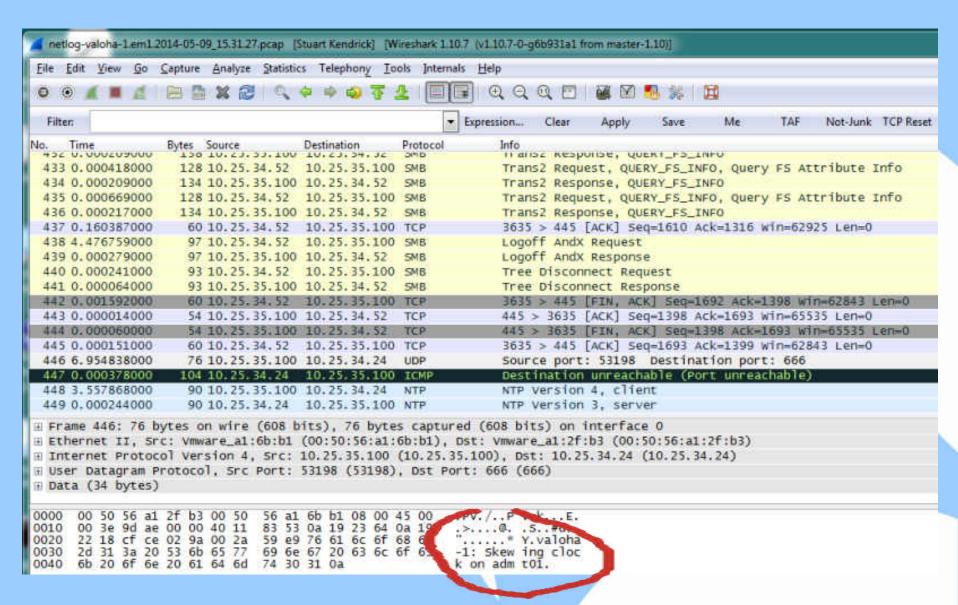
set klistCmd=c:\windows\system32\klist.exe

Automated drive mapping

Automated drive mapping

```
REM Loop forever
:BEGIN
echo. 2>&1 | %wteeCmd% %output%
echo. 2>&1 | %wteeCmd% %output%
echo. 2>&1 | %wteeCmd% %output%
eecho %date% %time%
echo Affinitized DC:
%nltestCmd% | %findCmd% "Trusted" 2>&1 | %wteeCmd% %output%
echo Purging Kerberos ticket 2>&1 | %wteeCmd% %output%
%klistCmd% purge
echo Mapping drives 2>&1 | %wteeCmd% %output%
echo Mapping x: to %node1% at %date% %time% 2>&1 | %wteeCmd% %output%
%netCmd% use x: \\%node1%\ifs /user:%user% %password% 2>&1 | %wteeCmd% %output%
echo Mapping y: to %node2% at %date% %time% 2>&1 | %wteeCmd% %output%
%netCmd% use y: \\%node2%\ifs /user:%user% %password% 2>&1 | %wteeCmd% %output%
echo Mapping z: to %node3% at %date% %time% 2>&1 | %wteeCmd% %output%
%netCmd% use z: \\%node3%\ifs /user:%user% %password% 2>&1 | %wteeCmd% %output%
echo Sleeping for %sleepShort% 2>&1 | %wteeCmd% %output%
%sleepCmd% %sleepShort% 2>&1 | %wteeCmd% %output%
echo Deleting mappings at %date% %time% 2>&1 | %wteeCmd% %output%
%netCmd% use /del x: 2>&1
                         %wteeCmd% %output%
%netCmd% use /del y: 2>&1
                         I %wteeCmd% %output%
%netCmd% use /del z: 2>&1
                        | %wteeCmd% %output%
echo Sleeping for %sleepLong% 2>&1 | %wteeCmd% %output%
%sleepCmd% %sleepLong% 2>&1 | %wteeCmd% %output%
goto BEGIN
```

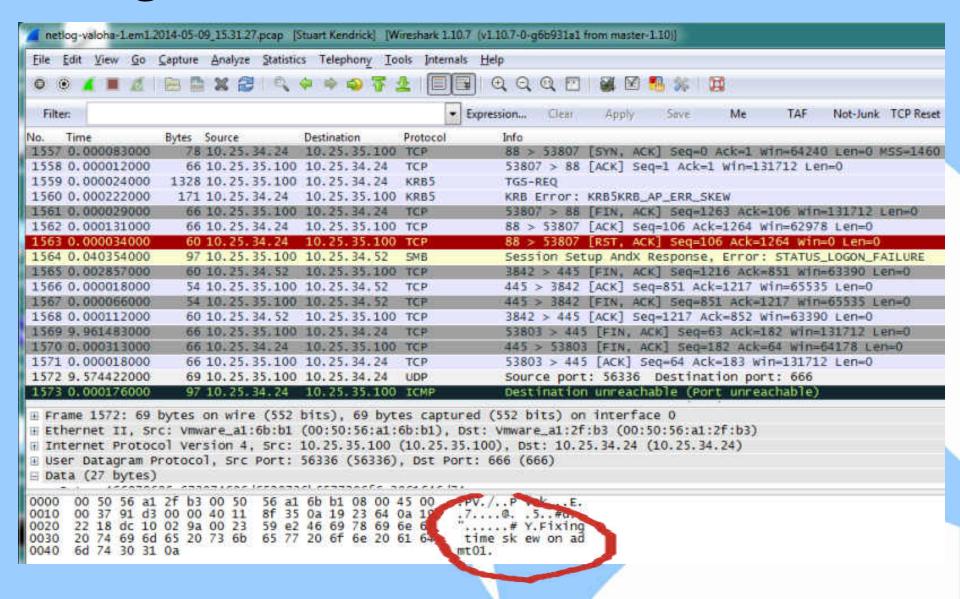
Skew clock on domain controller



Drive mapping failing now

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Fixing clock on domain controller



How to insert markers into pcaps?

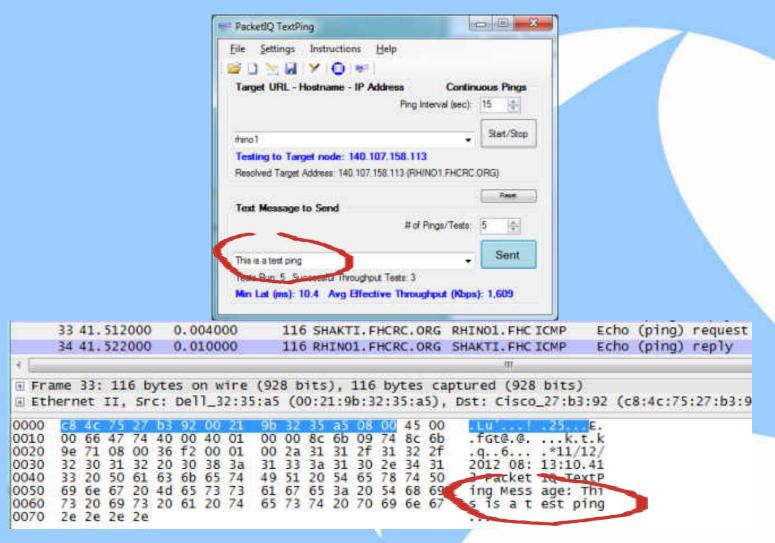
There are a lot of ways to do this

Building out this toolkit has taken me years

And colleagues continue to teach me new ways

TextPing

http://www.packetiq.com/Tools/PacketIQ-TextPing.aspx



Send-UDP-Msg

http://www.skendric.com/app

Or write your own ... here's mine

vishnu> ./send-udp-msg -m "This is a test ping" rhino1 rhino2 rhino3
vishnu>

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So many techniques ...

Send a TCP port 2049 frame to server.company.com

host> echo Starting NFS Mount now --marker | nc -4 -w 1 server.company.com 2049 C:\Temp> echo Starting NFS Mount now --marker | ncat -4 -w 1 server.company.com 2049 For Windows, install the open source ncat utility http://www.insecure.org, part of the Nmap distribution

Send a UDP port 666 frame to server.company.com

host> echo Starting app now --marker | nc -4 -w 1 -u server.company.com 666 C:\Temp> echo Starting app now --marker | ncat -4 -w 1 -u server.company.com 666

Create a file, the name of the file will appear in Wireshark's Summary screen

host> touch /mnt/whatever/slowness-starting-now--marker.txt C:\Temp> copy /y nul z:slowness-starting-now--marker.txt

Drop the message into /var/log/syslog on loghost

host> logger -n loghost.company.com Slowness starting now --marker C:\Temp> logger -n loghost.company.com Slowness starting now --marker For Windows, install the freeware logger utility http://www.monitorware.com/logger

Drop the message into the Web server's logs

host> wget http://www.company.com/slowness-starting-now--marker.html
C:\Temp> wget http://www.company.com/slowness-starting-now--marker.html
For Windows, install the open source GNU wget utility

Drop the message into database server logs

SELECT name last, name first FROM name table WHERE name last ILIKE 'slowness starting now';

CLI Ping

In a pinch, you can use ping, manually maintaining a written table associating ping packet length to message:

```
host> ping -n 1 -l 101 server.company.com
host> ping -n 1 -l 102 server.company.com
host> ping -n 1 -l 103 server.company.com
```

Ping Packet Length	<u>Event</u>
101 bytes	Mounting file system
102 bytes	Starting application
103 bytes	Slowness beginning now

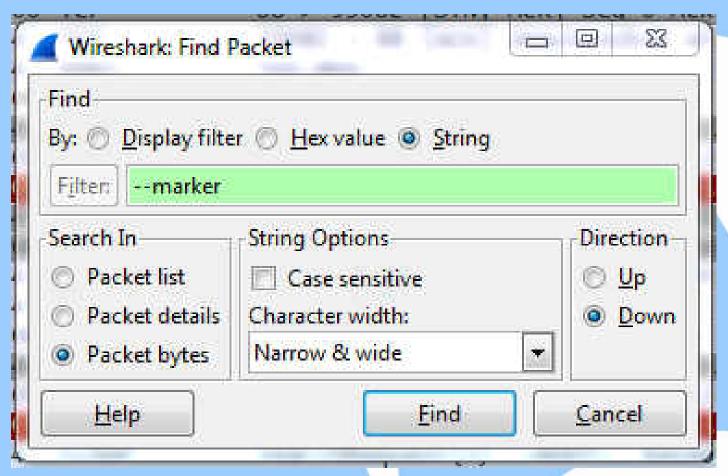
Or, depending on your filters, ping a fake host ... the ping won't show up in the trace, but the failed DNS query will:

```
host > ping www.slowness-starting-now--marker.com
C:\Temp> ping www.slowness-starting-now--marker.com
```

How to find these markers?

Once you've opened the trace, how do you find these markers?

Edit menu ... Find Packet



I append the same string to all my markers ... that way I can search through the trace and find them all, without having to remember unique strings for each marker

Questions about Markers?

Questions up to this point ...

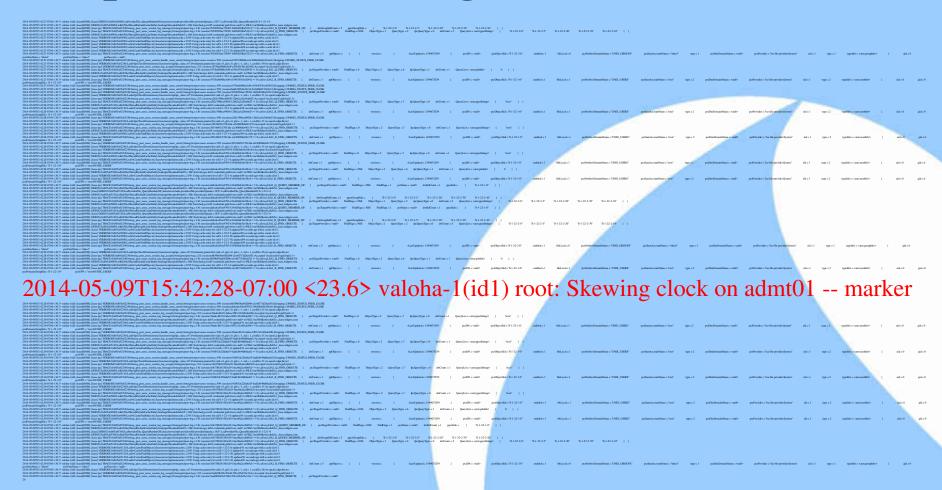


So Is that It?

Inserting markers into trace files is a great start and is the RPR technique which I employ most frequently

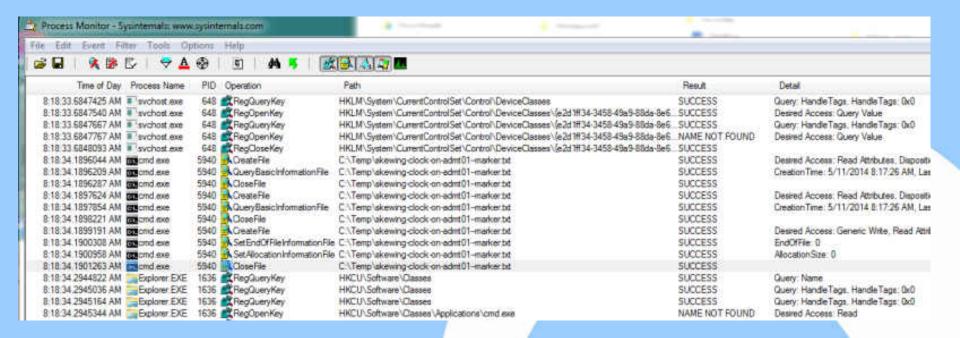
But there's more ...

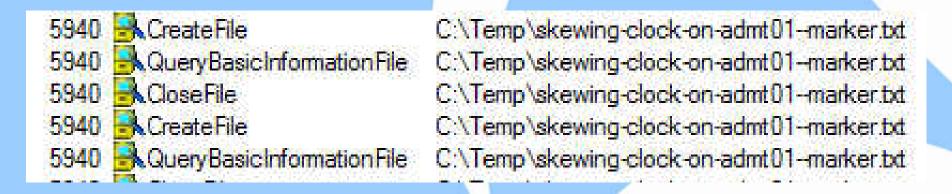
Drop markers into logs



Now we start dropping these markers into log files, so that we can line up events recorded by operating systems and applications with peaps

Into ProcMon





Into strace

```
qnat> strace -p 12345 -f -tt -s 256
[...]
08:35:19.764185 mprotect(0x7f5e8f841000, 4096, PROT READ) = 0
08:35:19.764261 \text{ munmap}(0x7f5e8f82e000, 65819) = 0
08:35:19.764374 set tid address(0x7f5e8f82b9d0) = 10506
08:35:19.764498 set robust list(0x7f5e8f82b9e0, 0x18) = 0
08:35:19.764612 futex(0x7fff659d2e9c, FUTEX WAIT BITSET PRIVATE|FUTEX CLOCK REALTIME, 1, NULL
08:35:19.764820 rt sigaction(SIGRTMIN, {0x7f5e8ee40750, [], SA RESTORER|SA SIGINFO, 0x7f5e8ee49cb0}, NULL
08:35:19.765027 rt sigaction(SIGRT 1, {0x7f5e8ee407e0, [], SA RESTORER|SA RESTART|SA SIGINFO,
08:35:19.765210 rt sigprocmask(SIG UNBLOCK, [RTMIN RT 1], NULL, 8) = 0
08:35:19.765340 getrlimit(RLIMIT STACK, {rlim cur=8192*1024, rlim max=RLIM INFINITY}) = 0
08:35:19.766014 brk(0)
                                         = 0x1a2d000
08:35:19.766073 brk(0x1a4e000)
                                        = 0x1a4e000
08:35:19.766143 open("/usr/lib/locale/locale-archive", O RDONLY O CLOEXEC) = 3
08:35:19.766220 fstat(3, {st mode=S IFREG|0644, st size=7220736, ...}) = 0
08:35:19.766287 \text{ mmap}(NULL, 7220736, PROT READ, MAP PRIVATE, 3, 0) = 0x7f5e8e757000
08:35:19.766844 close(3)
08:35:19.766966 open ("Skewing-clock-on-admt01--marker", O WRONLY O CREAT O NOCTTY O NONBLOCK, 0666) = 3
08:35:19.767746 dup2(3, 0)
                                         = 0
08:35:19.768110 close(3)
08:35:19.768172 dup2(0, 0)
08:35:19.768227 utimensat(0, NULL, NULL, 0) = 0
[...]
```

Let's Back Out A Bit

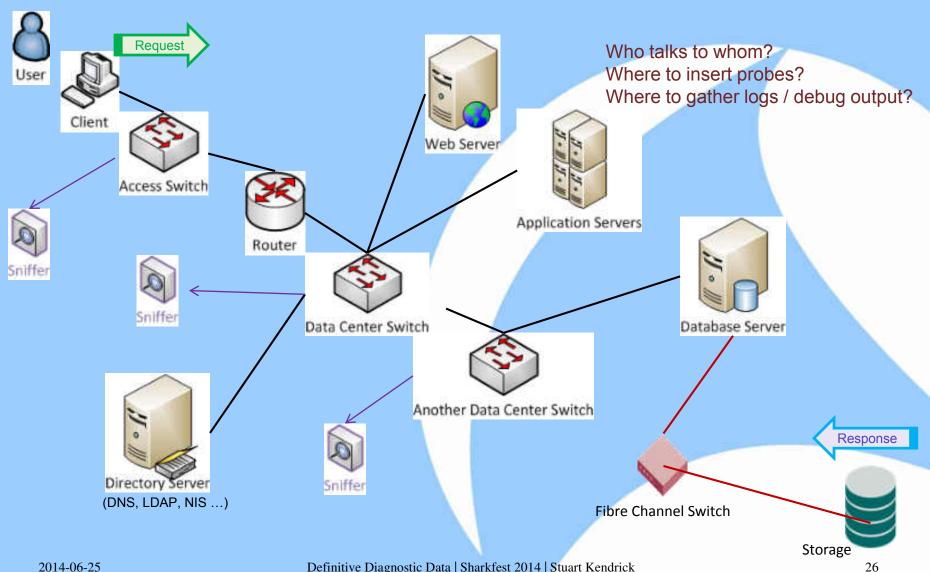
I chose to present this topic by diving immediately into the details of how to use markers to guide our attention during pcap analysis.

And have now expanded the use of markers to include guiding our attention during log analysis.

And guiding our attention during analysis of the output of trouble-shooting tools like ProcMon and strace.

I would like to pull back from examining the leaves to examine the entire tree.

Diagnostic Capture Plan



Definitive Diagnostic Data

Often, we solve problems through an intuitive approach, gathering a peap here, a log file there, running an experiment, and at last identifying the root cause.

RPR suggests that for a certain class of big, hairy problem, our usual approaches not only cost a lot in terms of time *but may never converge on the answer*.

RPR proposes that for problems of sufficient complexity, particularly intermittent ones, we take the time to:

- 1. Instrument the entire path of the troubled transaction
- 2. Validate the data collection tools by sending a sample transaction end-to-end UPDATE salary_table SET annual=100000 WHERE name="Mickey Mouse"
- 3. Lie in wait for the next occurrence of the problem, sending markers when it happens
- 4. Analyze the resulting 'video' of the troubled transacttion, using the end-to-end view captured in D³, to <u>definitively</u> finger the portion of the path causing the problem

It's a judgment call on when it is worth investing this level of effort.

Judgment Call

It's a judgment call on when it is worth investing this level of effort.

Myself, I tend to explore for a while using my intuitive approach, before finally accepting the need to bring out the power tool: *Definitive Diagnostic Data*

In fact, I tend to tell myself:

Self This time, I'll solve the problem using some clever shortcut, and I won't need to spend all that time setting up a formal Diagnostic Capture Plan

[Many hours or days later]

Self Wish you'd <u>started</u> with D^3 , don't you? Thought you could get away with a short-cut, didn't you?

I like to think that optimism is a desirable character trait ... ©

The Fantasy ...

Ideally, you're sitting next to the end-user's computer, reading {insert your favorite book here} when she says "There, see, it's hanging right now!" And you ask her to double-click on the desktop icon which fires off your marker:

UPDATE salary_table SET annual=100000 WHERE name="Mickey Mouse"

Then, you walk back to your desk and double-click the icon which automatically logs into each sniffer, copies the latest pcap (neatly named), logs into each server, copies the last 15 minutes of logs ... ProcMon ... strace ... and collects all these data files into a folder named Analyze-Me.

On your four 30" monitors, you open all the files, organized from left to right reflecting the Diagnostic Capture Plan diagram, and you search in each one for 'Mickey Mouse', lining them all up. Immediately, you can see that the Database Server took two minutes to return the OK symbol, and during that time, the DBM was logging messages like "Table *salary* locked exclusive, waiting", you walk over to the database manager, describe what you see, he smacks his forehead and says "Duh! Of course! I've been meaning to fix that for months ... [type, type] ... OK try it now, I bet it works" ...

and ... you earn your paycheck that day.

The Reality ...

This is not as easy as it looks. –The Man in Black

- The application encrypts its traffic over the wire, so you can't see *Mickey Mouse* in the pcaps
- So when the user clicks the icon, she's sending a custom ping packet through the front-half of the transaction, while you attempt, as simultaneously as you can, to send another custom ping packet through the back-half of the transaction they won't be lined up perfectly, but hey, the best you can do
- Simultaneously, you give your colleagues a shout and they insert custom log messages into the logs of various applications along the way: *Mickey Mouse is Here* ... again not perfectly lined up

And then you discover:

- One of the sniffers was hung
- You fat-fingered the marker insertion at one of the steps
- You forgot to copy the logs off a particular server and by the time you notice, they have been overwritten

More tips

Automate as much typing as possible:

Batch files (PowerShell, bash, Perl, Python, whatever)

So, instead of typing:

```
echo Starting NFS Mount now --marker | ncat -4 -w 1 server.company.com 2049
```

Write shell scripts to do the same: ins-start-marker and ins-end-marker

The checklist is your friend: The Checklist Manifesto by Atul Gawande

e.g.

When the pathology starts, we're going to do the following:

Bob double-clicks on 'Pathology-Starting' icon

Sarah types *ins-start-marker* on the Web Server

Jiang types ins-start-marker on the Application Server

. . .

Example of a plan coordinating the efforts of a team during a maintenance window:

http://www.skendric.com/philosophy/uptime/DaPlan-Hobbes.pdf

Back Out Even Further

Let's back out and look at the entire forest, or at least at a grove of trees

How Do Techs Fix Issues?

Oh boy, that's a big question. But let's take a stab at answering it. A tech might start asking themselves, or the person reporting the problem, questions similar to the following:

- What makes you think there is an issue?
- What are you expecting that you're not getting?
- Has it ever performed well?
- What changed recently? Software or hardware? Load?
- Can it be expressed in terms of latency or run time?
- Does the problem affect other people or applications?
- What is the environment? What software and hardware is used? Versions? Configuration?
- ..

Most issues get fixed somewhere during the process of asking these questions and uncovering the answers ...

Anti-Patterns

As the issue resists resolution, less skilled techs will start employing less effective approaches.

Street Lamp Method

The student comes across his professor on the Arts Quad at night, down on his hands & knees, staring at the sidewalk. "What are you doing, sir?" "Looking for my car keys". The student joins the professor but after looking unsuccessfully in widening circles, asks him "Do you recall precisely where you were when you dropped the keys?" "Yes, over there, in the middle of the quad" points the professor, toward the dimly perceived middle of the grassy acre. "Well, why are you looking here?" asks the student. "Because the light is better here" responds the professor.

More formally:

:START

- 1. List available tools
- 2. Examine the output of each one, looking for clues
- 3. Purchase more tools
- 4. Goto START

Use The Force, Luke

"I **know** that we are experiencing a broadcast storm ... you should check your {switch | router | firewall | server | client | application | whatever-belongs-to-some-other-group}"

I enjoyed Star Wars ... but it was fiction, not real ... that distinction is hard for human brains to make. --sk

When It Really Hurts

What happens when your technical teams (desktop, server, network, storage, database, application ...) have looked at the issue and are stumped?

Or worse, have tried something, and it didn't help ...

Or even worse ... are now avoiding the issue ...

Your vendor tells you to upgrade to the next biggest model / version ...

Tensions rise, people point fingers ... blame-based language ...

What's next?

Rapid Problem Resolution ®

Advance7 is a consulting outfit which helps customers resolve critical Problems – they put an analyst at your site to coordinate your staff plus vendors to fix the issue, using the RPR methodology. They tend to play in the Fortune 1000 + government space.

RPR is an evidence-based trouble-shooting approach.

Q: Aren't all trouble-shooting methods evidence-based? A: Regrettably, not.

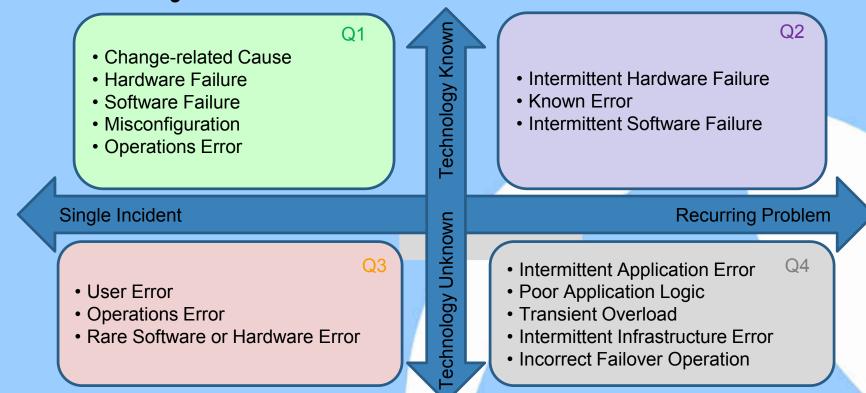
Advance7 designed RPR to work against **Grey Problems**

Most Problems are not Grey ... unless the Problem is Grey, RPR is overkill.

So what are Grey Problems?

The following sides are cribbed from Advance7 -- credit to Paul Offord & his colleagues.

The Grey Problem

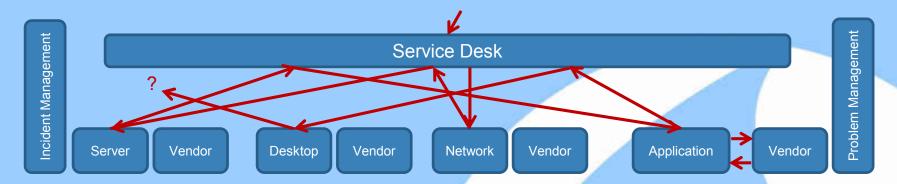


The majority of issues that are passed to 2nd and 3rd line technical support teams are investigated in a straightforward manner. The nature of the issue or an indication from a monitoring system identifies the failing component, and the issue is assigned to the correct technical support team. Q1: the bulk of support work falls into this area. Q2 is harder but tends to be resolved by experienced support staff. Q3 are sticky; we tend not to solve these.

An intermittent response-time or error issue is not so easily handled due to its transient nature. Not only does the cause sneak under the radar of monitoring systems, but investigation often starts after the issue has passed, making it impossible to use many of the tools available. The result is a recurring problem where the causing technology is unknown: Q4, aka the Grey Problem. *The Rapid Problem Resolution methodology targets Q4.*

Grey Problem Characteristics

Because the causing technology is unknown, a grey problem will bounce between Technical Support Teams as each in turn produces evidence (often in the form of a health check) to prove that their technology is not to blame.



Typical characteristics of a grey problem

- An ever-growing number of people become involved
- Long meetings to discuss what might be the cause
- Support people shy away from becoming involved
- · Repeated changes with no clear reason or objective
- Technical Support Teams hire their vendors to perform health checks

Consequences of grey problems

- · An ever growing backlog of problems
- A fog that hinders the investigation of other, more urgent problems
- · A growing pool of problems that escalate into Major Incidents as patterns of use and business priorities change
- Wasted IT budget as money is spent on poorly targeted upgrades
- · Barriers to integration due to concerns about the stability of component systems
- Loss of confidence and satisfaction with the IT department
- Pressure to outsource IT services
- Reduced customer satisfaction
- Higher costs as the business adjusts to accommodate the problem
- Higher IT staffing costs

RPR Roles & Responsibilities

Who	What
Facilitator (often a Problem Manager)	 Accountable for Owns the RCA Acquire resources Use and execute the methodology Communicate within the team Report & escalate to leadership Schedule meetings
Problem Analyst (often a senior tech)	 Responsible for Unify & synthesize information from SMEs Keep team on track technically Breadth & depth
Subject Matter Experts	 Responsible for Strong fundamental knowledge of area Facilitating access Capturing data Analyzing
SME Desirable Characteristics	 Skills / Predilections Problem solving skills Inquiring mind – passion for understanding how things work Determination & stamina – pursuing a tough problem can be wearing T-shaped – broad background in IT with specialization in one or two particular areas

Simplified RPR

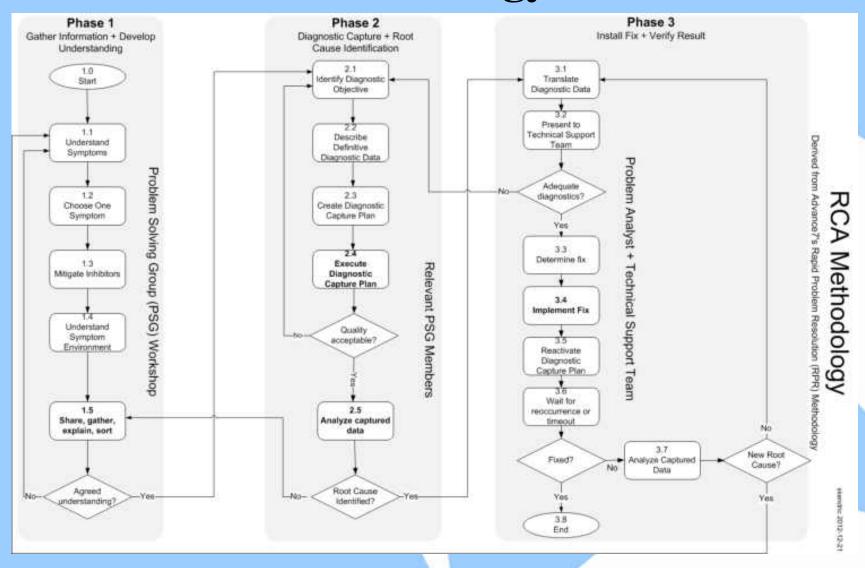
- 1. Understand the Symptoms
- 2. Choose One Symptom
- 3. Understand the Symptom Environment
- 4. Design Diagnostic Capture Plan
- 5. Capture Definitive Diagnostic Data
- 6. Analyze Captured Data
- 7. Identify Fix
- 8. Implement Fix
- 9. Verify Fix

Phase 1

Phase 2

Phase 3

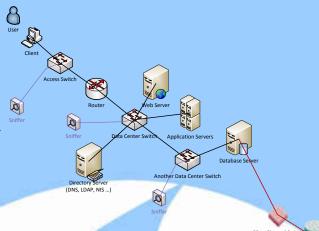
The Full RPR Methodology



See the <u>Rapid Problem Resolution</u> book and Advance7's Web site for more information

Summary

1. Instrument the entire path of the troubled transaction



- 2. Validate the data collection tools by sending a sample transaction end-to-end *Increase Mickey Mouse's salary to 100,000 --marker*
- 3. Lie in wait for the next occurrence of the problem.

 Ideally, the troubled transaction shows up in a recognizable way at each probe: "I was updating the customer's address from 100 Main St to 200 Broad St when my application froze" search for Broad St.

 But you may need to manually insert markers into the data stream to build a richer trail of bread crumbs
- 4. Analyze the resulting 'video' of the troubled transaction, using the end-to-end view captured in D³, to <u>definitively</u> finger the portion of the path causing the problem

Thank you!

On-Line Resources

Rapid Problem Resolution by Paul Offord

LinkedIn Protocol Analysis & Troubleshooting Group

Old Comm Guy http://www.lovemytool.com

Trouble-shooting & Training Outfits

Based Here (will travel for \$\$)

James Baxter http://www.packetiq.com http://www.thetechfirm.com Tony Fortunato

Chris Greer

http://www.packetpioneer.com

Paul Offord http://www.advance7.com

http://www.nps-llc.com Mike Pennacchi

http://www.gearbit.com Ray Tompkins

Daytona Beach, FL

Toronto, Canada

Central/South America

London (international)

Seattle, WA

Austin, TX

Conferences

http://www.sharkfest.org Sharkfest San Francisco, CA

Follow-up stuart.kendrick.sea {at} gee mail dot com

This deck visible at http://www.skendric.com/seminar